

Candidate: **Betty Penske** Assessment: Plumber, Pipefitter, Steamfitter (Short plus Video Interview) Completed: May 9, 2024 Prepared for: Susan Bookman HR Avatar Data Collection Account

Test Results and Interview Guide

The Plumber, Pipefitter, Steamfitter (Short plus Video Interview) assessment measures key factors related to high performance and tenure in this job. Attribute types measured vary by test, but can include cognitive ability, skills, knowledge, personality characteristics, emotional intelligence, and past behavioral history. This report includes a one page summary, followed by detailed results with an embedded interview guide. Note that these results should always be used as a part of a balanced candidate selection process that includes independent evaluation steps, such as interviews and reference checks.

Proprietary and Confidential

Overall

Candidate	Score	Interpretation
Betty Penske	85	
bettypenske@yourcompany.org Plumber, Pipefitter, Steamfitter (Short plus Video Interview) May 9, 2024		
Summary: High Performance Potential		Key Candidate Score Higher Risk Lower Risk Custom Baseline (Optional)

Competency Summary

Competency	Score			Interpr	etatior	1	
ognitive Abilities (relates to job performance, problem-solving, abil	ity to learn, etc.)						
Memory / Attention to Detail / Logic & Reasoning	80						
		0	20	40	60	80	100
kills/Knowledge (relates to immediate readiness)							_
Interview Questions	95						
		0	20	40	60	80	100
Basic Physics	74						
	CT	0	20	40	60	80	100
Circuits	67	0	20	40	60	80	100
Coore and Pullous	90	0	20	40	00	00	100
Gears and Pulleys	90	0	20	40	60	80	100
Plumbing Fundamentals	95	_					T
	55	0	20	40	60	80	100
Spatial Reasoning	92						T
		0	20	40	60	80	100
Tools	69						
		0	20	40	60	80	100
ersonality Characteristics (relates to fit with the job/team environm	ient)				_		
Adaptability / Flexibility	67						
		0	20	40	60	80	100
Conscientiousness	75						
	0.4	0	20	40	60	80	100
Reliability	81	0	20	40	60	80	100
Service Orientation	70	0	20	40	00		100
Service Orientation	76	0	20	40	60	80	100
ehavioral History (relates to performance and turnover)			-				
History Survey - Performance	96						V
, ,		0	20	40	60	80	100
History Survey - Tenure	81						
- *		0	20	40	60	80	100



Comparison

Percentile scores indicate how the candidate compares to other test-takers within various groups. The candidate scored equal to or better than the fraction of test-takers indicated by the percentile.

Test-Taker Group	Percentile	0	10	20	30	40	50	60	70	80	90	100
Global	85th											
United States	70th									l	l I	
HR Avatar Data	78th											

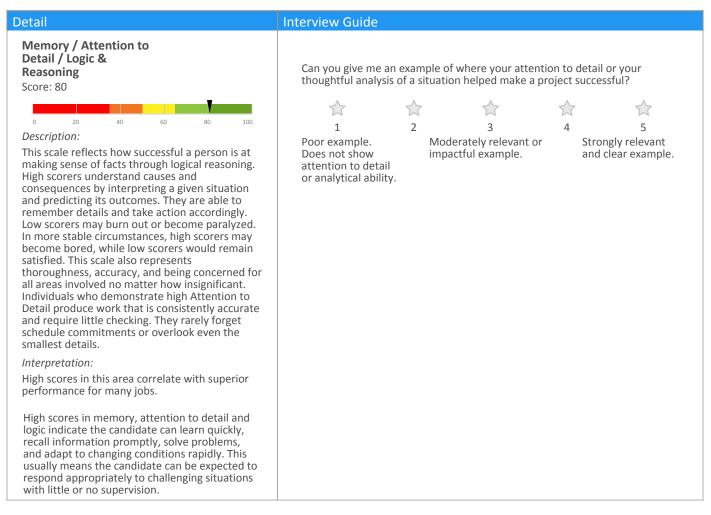


Detail

Candidate:	Betty Penske, bettypenske@yourcompany.org
Assessment:	Plumber, Pipefitter, Steamfitter (Short plus Video Interview)
Authorized:	May 9, 2024, by Susan Bookman, HR Avatar Data Collection Account, sue.bookman@richardson.biz
Started:	May 8, 2024, 9:42:50PM EST
Completed:	May 8, 2024, 9:42:50PM EST
Overall Score:	85

Cognitive Abilities Detail

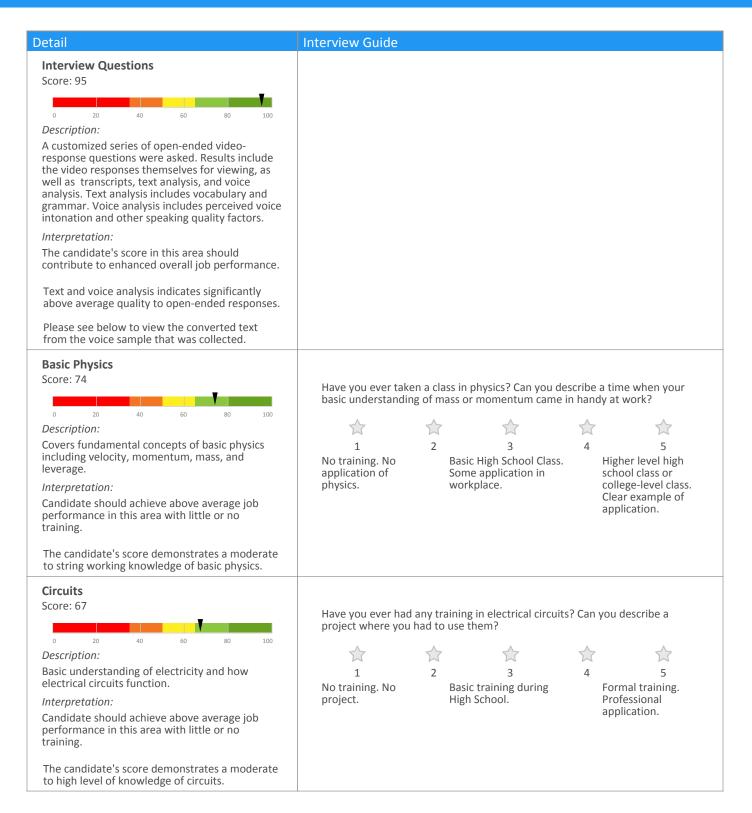
This section contains a list of job-related cognitive abilities that have been evaluated in a job-like context using HR Avatar's simulation technology. Studies have demonstrated that cognitive abilities are highly correlated with job performance for many jobs. Abilities also correlate with problem-solving and the ability to learn quickly.



Knowledge and Skills Detail

This section contains a list of job-related knowledge areas and skills that have been evaluated. Low scores in these areas often indicate that additional learning may be required before top performance can be achieved.

Continued on next page.

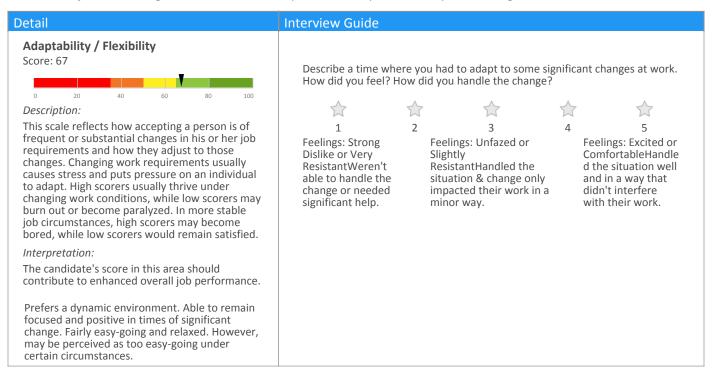


Detail	Interview Guide
Gears and Pulleys Score: 90 Description: Covers a basic understanding of how gears and pulleys function, and how they can provide leverage when lifting or moving heavy items. Interpretation: Candidate should achieve superior job performance in this area with little or no training. The candidate's score demonstrates a high level of knowledge of gears and pulleys.	Have you ever studied how gears and pulleys make our work easier? A A A A A A 5 NA NA NA NA
Plumbing Fundamentals Score: 95	Tell me about a project or task where your knowledge of Plumbing techniques was required for success. How did it go? 1 2 3 4 5 Example didn't require or demonstrate knowledge.
Spatial Reasoning Score: 92 20 40 60 80 100 Description: Covers the ability to envision a change in the spatial orientation of a three dimensional object. Interpretation: Candidate should achieve superior job performance in this area with little or no training. The candidate's score demonstrates a high degree of spatial reasoning ability.	Can you describe a time when you had to envision something before it was actually built? How did it turn out? $ \begin{array}{ccccccccccccccccccccccccccccccccccc$

Detail	Interview Guide				
Tools Score: 69 0 20 40 60 80 100 Description:	Do you work with to tools?	ols a lot?	How did you get you	ır knowledg	e of different
Evaluates recognition of various types of tools and their purposes. Interpretation: Candidate should achieve above average job performance in this area with little or no training. The candidate's score indicates a moderate to high degree of recognition of what various tools are used for.	1 Does not work with tools.		3 the job training or jects at home.		5 rks with tools ensively.

Personality Characteristics Detail

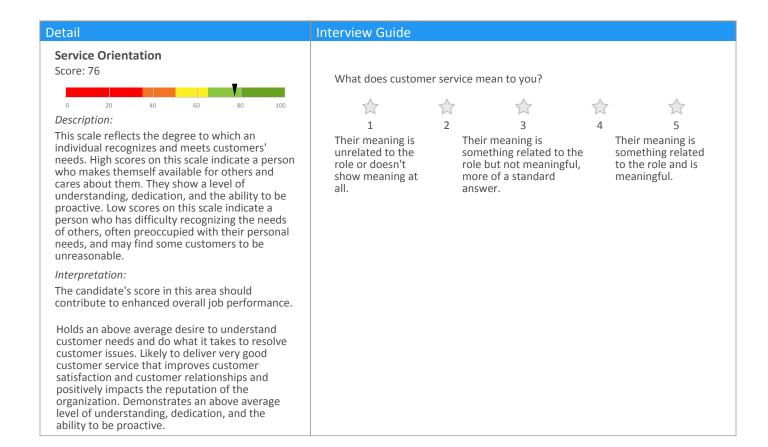
This section contains a list of personality characteristics that are frequently associated with job performance. Remember, these are not skills and do not indicate the ability to do a job. Rather, they can be used to evaluate the candidate's fit with the general needs of the job and the organizational culture. Sample interview questions are provided to gather more information.



Detail **Interview Guide Conscientiousness** Score: 75 Describe a time when you had some extra time available at work. How did you use this extra time? 0 20 40 60 100 $\widehat{\mathbf{A}}$ $\widehat{\Sigma}$ T T 2 Description: This scale reflects the amount of pride a person 2 1 3 4 5 takes in producing quality work products. Did not use their Used their time in a Used time in a Additionally, it demonstrates the degree to time in a beneficial work related way, but beneficial way and which an individual will work hard to achieve way, or in a way those efforts didn't added value to the goals and solve critical problems in the that added value to demonstrate hard work organization. organization. High scores on this scale indicate a the organization. or added value (easy). Showed ability to person will be diligent in their work and use all work hard and necessary sources to solve problems. Low scores willingness to put on this scale indicate a person may be in extra effort. unenthusiastic about work and may struggle with complex tasks and challenges. Interpretation: The candidate's score in this area should contribute to enhanced overall job performance. Takes pride in performing quality work. Motivated by challenging goals and tasks, financial reward, and/or recognition, and willing to work hard to succeed. Focused on understanding and following guidelines, personal achievement, and meeting or exceeding quality and production standards. Reliability Score: 81 How would you describe a reliable employee? 20 0 40 60 100 T T T Description: 1 2 3 5 This scale reflects the degree to which an Candidate's Candidate's description Candidate's individual is able to be trusted and maintain description does is vague and standard, description is consistent quality performance. High scores on not match what the but matches what the detailed and this scale indicate a person who can be trusted matches what the organization organization envisions. to do what they say, always follows through, and envisions. organization never breaks their promises. Low scores on this envisions. scale indicate a person who would likely brush off timelines and responsibilities, and is known for being inconsistent. Interpretation: The candidate's score in this area should contribute to enhanced overall job performance. Responses indicate the candidate is trustworthy and likely to show consistent high performance. Can be expected to meet commitments regularly and to earn the respect of peers in doing so. Able to form strong, mutually

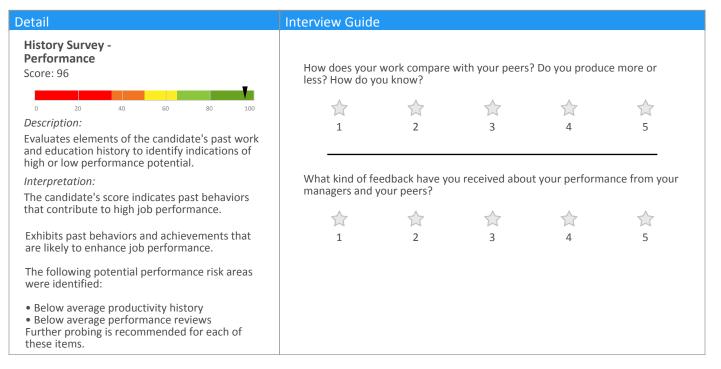
supportive work relationships while reducing

potential for workplace conflict.



Behavioral History Detail

This section evaluates answers the candidate gave concerning his or her work-related history. Studies often show that a candidate"s past behavior often indicates his or her future behavior. Potential caution areas (if any) are specified in each detail section.





Detail

Score: 81

Description:

low job tenure.

0

Interview Guide

Review your last few jobs with me, explaining why you left the old job and what attracted you to the new one.

\checkmark	\checkmark	3	Δ	
1	2	3	4	5

What is the longest distance you have had to commute to work? What did you do during the commute? How long did you keep that job?

1	\bigtriangleup	\bigtriangleup	\bigtriangleup	$\widehat{\mathbf{A}}$
1	2	3	4	5

Interpretation: The candidate's score indicates past behaviors

Evaluates a candidate's past employment history and related factors for indications of potentially

60

100

80

that contribute to high job performance.

40

Exhibits behaviors likely to result in longer than average job tenure.

The following potential performance risk areas were identified:

• Frequent job changes

History Survey - Tenure

20

• Potential long commute Further probing is recommended for each of these items.



Audio/Video Responses

During the assessment, the candidate was asked to answer open-ended answer to one or more questions by either audio or video. If the candidate did not have the ability to upload audio or video they were asked to write their responses. The text of their responses as well as any included analysis of their speaking or text is provided below. Additionally, you can click on the links below (or cut and past into a web browser) to view or listen to their response directly.

Question	Response
Please describe something you like to do during your free time.	Hello, my name is Sandy. Something that I like to do during my free time is play music. I think it is a great escape. I think it's very relaxing. I think it helps grow your mind as you age. Uh, everyone in my family plays music. So it's a highlight of my day if I get to pick up an instrument and play as well as sing, whether that be in the car or at home. I also like to spend a lot of time with family and friends. They're very important to me. They support me a lot. So spending time with them provides me with a lot of happiness. View this video recording:
Talk about yourself. Start with your name, then add	Oh, goodness, where to start. There's a lot that I could say about myself. I feel
whatever you want.	what's more important to this interview is my education. Um, I had my undergraduate in psychology, just a bachelor's in science and then moving on to my master's degree. I have a master's in science, in industrial organizational psychology. Uh, a lot of my free time is spent with friends and family. I love to play sports. I love musical instruments. I love going on adventures. I love staying healthy when I can as well, both mentally and physically. And I would say that's, that's the best start to me. Oh, I also have a dog. His name is Sammy and he is an absolute sweetie. He is my life.
	View this video recording:
What are your biggest strengths and weaknesses?	So to start with my biggest strengths, I would say I have a lot of leadership skills. I have been in leadership positions all of my life, even from elementary school, moving all the way through college and even now in the workplace, uh I love, you know, leading others and, and having that role, I'm a very strong communicator. I believe communication is very um a lot of my peers and coworkers have, have talked about that as well that I'm very, I'm almost an over communicator not to bleed too much into the weaknesses, but I am very high on the communication side. I'm very creative. I, I have had creativity throughout my life with, with music and art. Um and that has bled into uh psychology as well. I am very good with time management. I'm very organized, it comes with the, the position as well. Uh I'm very curious, I love growing my, my learning ability as far as weaknesses. I, I could say in part that over communication could be a weakness. I notice that sometimes in emails, my emails are, are very lengthy for certain things because I feel that I have to over communicate to make sure that everything is clear to all different types of parties as well as a weakness being that I always put my health first before my job. So if necessary, if needed, I put my health and the health of my closest family members first.
	View this video recording:



Question	Response
How does your experience relate to the job you are applying for?	Both my job experience and my education experience relate to the job that I'm applying for. I have had over five years of job experience directly related to the same task expected on this job. And my degrees, both my bachelor's and my master's applied directly to the job that I'm applying for.
	View this video recording:
Why do you think you would succeed in the job you are applying for?	I believe that I will succeed in this job because of my education and my job experience previously talked about in the last question. Um that and just my dedication to what this company stands for. I, I really do believe in this company. I think that I am a good fit for what is being asked of me. And I think that I will also be able to expand the scope of the job even further, hopefully helping the company more than it has already been helped.
	View this video recording:
What would your most recent or current manager say about your performance?	My current manager would say that I have pretty high level performance more likely in the top 5% of the people in our current company. I remember in my last annual review with him, uh He mentioned that my only fault was that I was too organized, um almost intimidatingly. So, um so I believe that my manager would say that my performance is really good. Um We haven't had any issues in the past um recent managers before that would say the same. I've always gone above and beyond with my performance as doing more of what was asked of me.
	View this video recording:
Talk about where you see yourself five years from now.	I plan on continue working in my field. Hopefully at a more senior level, more gained experience, more leadership responsibility, maybe even going to a few conferences, maybe speaking at conferences. I I plan to really hone in on this field and take it above and beyond. Um and hopefully be working for your company.
	View this video recording:
Why is the human resources function so critical to most organizations?	Human resources is critical for many reasons. Uh It provides structured methods to address and resolve conflicts within the workplace. It creates a harmonious work environment. It maximizes employee productivity in some cases and overall, it protects the company uh with any issues that may arise within the workforce.
	View this video recording:



Question	Response
How did you develop your human resources knowledge and how do you keep it up-to-date?	I initially developed my human resources knowledge by going to school in the fields that I went through. Um As far as keeping it up to date, I am a part of many newsletters. I keep up to date with all the laws and changes, with hiring and, and development and training, as well as attending conferences and being a part of newsletters.
Is there anything you want to tell the company that you haven't had a chance to say yet?	I am just very excited for this opportunity. I hope I get moved to the next step so I can get to know you all a little bit better if an assessment is given, I can't wait to take it to show you my level of skills. And um that is it. View this video recording:

Voice Analysis Information

Spoken voice samples are processed through an artificial intelligence-based algorithm to determine how the speakers voice and speaking style is perceived by others. The following statistics and ratings were collected as part of this analysis and these were used in calculating the related competency scores.

General Speaking Features				
Strength of Opening	37	Weak		Strong
Clarity	90	Muffled		Clear
Расе	Good	Too Slow	T	Too Fast
Pause to Talk Ratio	Too Little	Too Few/Short		Too Many/Long
Variety Features				
Volume Variety	Very Good	Too Little		Too Much
Pace Variety	Very Good	Too Little		Too Much
Pitch Variety	Too Little	Too Little		Too Much
Positive Vibes				
Assertive	37	Low		High (good)
Authentic	50	Low		High (good)
Captivating	34	Low		High (good)
Clear	49	Low		High (good)
Confident	44	Low		High (good)
Energetic	41	Low		High (good)
Organized	46	Low		High (good)
Personable	47	Low		High (good)
Persuasive	37	Low		High (good)
Negative Vibes				
Arrogant	14	Low (good)		High
Belligerent	14	Low (good)		High
Boring	49	Low (good)		High
Condescending	13	Low (good)		High
Confusing	33	Low (good)		High
Detached	40	Low (good)		High
Ditsy	22	Low (good)		High
Nervous	35	Low (good)		High
Pushy	16	Low (good)		High
Timid	32	Low (good)		High
Unapproachable	29	Low (good)		High



Identity Confirmation Photos

The following photos of the candidate and any identification were uploaded during the assessment session.

Photo Analysis Results				
- Risk:	Medium risk of cheating based on image inconsistencies			
- Percent match among processed faces	100%			
- Total images processed	17			
- Total images with valid faces	14 (82%)			
- Total pairs of faces compared	13			
- Pairs in which faces matched	13 (100%)			



Pre/Post-Test Photo



ID Photo



In-Test Error Detected (No Face Detected)



In-Test Error Detected (No Face Detected)



In-Test Error Detected (No Face Detected)



In-Test Photo



In-Test Photo



In-Test Photo



In-Test Photo



Pre/Post-Test Photo

Report Preparation Notes

- Hiring decisions should never be based on a single source of information. The most effective use of this assessment report is as a part of a multi-faceted program of candidate evaluation that includes resume review, interviews, and reference checks.
- Overall vs Percentiles Scores: The overall score reflects the success in the test, based on the mean (average) and standard deviation of the test scores. The percentile score reflects the percentage of test-takers who scored equal or below this overall score. We recommend you use the Overall Score as your primary evaluation criteria. However, percentile scores can often be useful in comparing specific candidates against one another and with a group, such as for test takers in a certain organization or within a certain account.
- Note that comparison information is calculated based on completed instances of this assessment at that time the
 assessment is scored. As additional instances are completed, the comparative data may change. You can always update a
 report to the current values by clicking on "Recalculate Percentiles" within the online results viewing pages at
 www.hravatar.com.
- Most competency scores are norm-based, which means that they can be interpreted in terms of their distance from the average or mean score. For all scales, a score equal to the mean receives a score of 65 and scores above and below this value are set so that a score change of 15 equals one standard deviation.
- For linear competencies, higher is better across the entire scale. For these scales a score between 65 and 80 (light green) represents 0 to 1 standard deviation above the mean and a score above 80 (dark green) represents more than one standard deviation above the mean. Similarly, a score of 50 65 (yellow) represents 0 to 1 standard deviation below the mean, while a score of 35 50 (orange) equates to 1 to 2 standard deviations below the mean, and a score below 35 represents more than 2 standard deviations below the mean.
- This assessment makes use of data from the Occupational Information Network (O*NET), which is funded by the U.S.
 Federal Government U.S. Department of Labor/Employment and Training Administration (USDOL/ETA) as a primary source of occupational information. The O*NET database contains information on hundreds of standardized and occupation-specific descriptors that are continually updated by ongoing research. These data are used in preparing descriptive information as well as setting relative weights between competencies used in calculating the overall score. For additional information about O*NET, visit http://www.onetcenter.org.
- O*Net Standard Occupational Code (SOC) Used: 47-2152.00
- O*Net Version: 26.3
- Sim ID: 14918-1, Key: 0-0, Rpt: 70, Prd: 5764, Created: 2024-05-09 02:42 UTC
- UA: Mozilla/5.0 (Windows NT 6.3; Trident/7.0; Touch; rv:11.0) like Gecko

0.0000

1.0000

35.8780

65.0000

15.0000

100.0000

Score Calculation Detail

The following table provides a summary of how the overall score was calculated from the individual competency scores. Competency scores are calculated on a 0-100 scale by first calculating a Z statistic based on test-taker responses and then transforming the Z value to a scale with target mean and standard deviation. Certain competencies have a normal score distribution where it is best to be closest to the mean. For these competencies we modify the Z statistic by multiplying its absolute value by minus 1 for the overall score calculation. Next, to calculate the overall score, a weighted average of all modified competency Z statistics is computed and this weighted average is itself transformed to a Z statistic, which is then transformed to a score with the same target mean and standard deviation. Finally outlier scores are adjusted if they are below 0 or above 100.

Competency	Score	How applied to overall	Score Value Used	Weight (%)
Adaptability / Flexibility	67.2305	Z-Statistic	0.1487	4.3689
Basic Physics	74.1212	Z-Statistic	0.6081	3.9451
Circuits	67.2011	Z-Statistic	0.1467	3.9451
Conscientiousness	75.5481	Z-Statistic	0.7032	5.4206
Gears and Pulleys	90.0969	Z-Statistic	1.6731	3.9451
Interview Questions	95.3791	Z-Statistic	95.3791	36.9850
Memory / Attention to Detail / Logic & Reasoning	80.5201	Z-Statistic	1.0347	19.4744
Plumbing Fundamentals	95.9154	Z-Statistic	2.0610	3.9451
Reliability	81.0556	Z-Statistic	1.0704	5.4206
Service Orientation	76.7795	Z-Statistic	0.7853	4.6601
Spatial Reasoning	92.4605	Z-Statistic	1.8307	3.9451
rools	69.5617	Z-Statistic	0.3041	3.9451
Weighted Average of Competency Z-Scores:				35.8780

Weighted Average of Competency Z-Scores:

Mean applied to Raw Weighted Avg:

Standard Deviation applied to Raw Weighted Avg:

Normalized Raw Score:

Mean:

Standard Deviation Used:

Final Overall Score:



Notes

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